



# Single Hospital Service Update

March 2017



NHS

Single Hospital Service Programme

## FOREWORD

**Welcome to the March Single Hospital Service Programme Bulletin, designed to update you on the latest developments with the programme. Please do use and share this content as you see appropriate.**

Good progress continues to be made to create a new, city-wide hospital Trust, which will provide better, safer, more consistent hospital care that's fit for the future for people living in the City of Manchester, Trafford and beyond.

The new organisation will be created in two stages. Initially, Central Manchester University Hospitals NHS Foundation Trust (CMFT) and the University Hospital of South Manchester NHS Foundation Trust (UHSM) will join together to create a new Foundation Trust in September 2017 (Project 1). Then North Manchester General Hospital (which is currently part of the Pennine Acute Hospitals NHS Trust) plans to join the new organisation around 12-18 months later (Project 2).

Changes to the way we organise hospitals are needed to help address the many health inequalities we have in our area. For example, two people with the same condition, living within a few miles of each other, get different care and can have different chances of survival depending on when and where they use hospital services. Appointment waiting times vary dramatically depending on which hospital a patient attends and what they are being treated for. Our hospitals also face significant money pressures, staff shortages and rising demands on services.

The **Single Hospital Service** will bring many opportunities for us to grow research, education and investment into our region, and to attract highly skilled staff. This will not only benefit people living in the City of Manchester and Trafford, but also patients from across Greater Manchester who use our hospitals. Before the merger of UHSM and CMFT can proceed, we need to have approval from NHS Improvement (NHS I – the regulator of NHS services) and the Competition and Markets Authority (CMA).

This update includes a request for your views about the new organisation. I look forward to hearing from you and working together in coming months to deliver consistent and sustainable hospital services for patients and the staff who care for them.

**Peter Blythin, Director of the Single Hospital Service Programme**

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## [CMA process underway](#)

The proposed merger between UHSM and CMFT to create a new Foundation Trust has to be approved by the Competition and Markets Authority (CMA). The hospitals set to become part of the new Foundation Trust are:

| <a href="#"><u>Hospitals involved:</u></a>  | <a href="#"><u>Currently part of:</u></a>                           |
|---|---|
| Manchester Royal Infirmary (MRI), St Mary's Hospital, Royal Manchester Children's Hospital, Manchester Royal Eye Hospital, University Dental Hospital of Manchester, Trafford General Hospital, Altrincham Hospital | Central Manchester University Hospitals NHS Foundation Trust (CMFT) |
| Wythenshawe Hospital, Withington Community Hospital   | University Hospital of South Manchester NHS Foundation Trust (UHSM) |
| North Manchester General Hospital (12-18 months after the new Trust is created)   | The Pennine Acute Hospitals NHS Trust (PAHT)                        |

On 9 February 2017, the CMA opened a Phase 1 investigation into the anticipated merger between UHSM and CMFT. The two Trusts had requested the CMA fast track its investigation to an in-depth Phase 2 review so that it can take full account of how patients will benefit from this merger alongside its assessment of the merger's effect on competition. On 27 February, the CMA granted this application and opened Phase 2.

Both Trusts have welcomed the CMA's decision to grant a fast-track to the next stage. The Trusts look forward to engaging with the CMA's Inquiry Panel in this next phase and setting out the benefits that their planned merger will bring to patients, staff and the wider Manchester community.

At this stage, and as planned, the CMA is not looking at Project 2 for NMGH; the plan is for NMGH to join the new organisation 12-18 months following the CMFT/UHSM merger process.

The in-depth Phase 2 investigation takes a minimum of 24 weeks to complete, taking us into August. This is welcome progress on our journey to create a new organisation, and we would like to again thank everyone involved in getting us to this stage and on track to create the new Trust in September 2017.

The CMA has published its Phase 1 investigation findings and Issues Statement, which provides valuable guidance on the areas the CMA will be looking at as part of its review of the proposed merger.

All documents published by the CMA so far can be found at:

<https://www.gov.uk/cma-cases/central-manchester-university-hospitals-university-hospital-of-south-manchester-merger-inquiry>

## Clinicians explain the benefits for patients

More than 450 clinicians from the three Trusts have now been involved in 300+ meetings to shape plans for the Single Hospital Service. Consultants, Nurses, and Allied Health Professionals are driving work to demonstrate how the merger will improve quality and consistency of care for patients at all sites.

A Full Business Case, for submission to NHS I by the end of March, is being developed, but many of the benefits for patients of a Single Hospital Service have already become clear from work completed so far.

### **Patients will benefit from the creation of a new, city-wide hospital Trust through:**

- Better continuity of care wherever they are treated
- Consistently high standards of services at all hospitals
- Stronger teams sharing specialist skills 24/7
- Attracting and keeping the best staff
- More joined up patient record and clinical systems
- Less duplication and waste across sites
- Increased opportunities to attract research funding

## Recent engagement activity

Monthly meetings with staff-side (union) representatives from CMFT, UHSM and PAHT have been taking place to provide updates about the Single Hospital Service Programme and this will continue.

A series of joint workshops for Foundation Trust Governors from CMFT and UHSM is taking place to explain the role of Governors in the approvals process and provide any information needed. Governors have an important role in ensuring the Boards of the two organisations abide by set processes in applying for the merger. Clinicians have been explaining the patient benefits to Governors, and future sessions will also include legal advice about the process to create the new Trust.

The Single Hospital Service Programme has recently established a working group with Healthwatch organisations in Greater Manchester, headed up by Healthwatch Manchester.

We will continue to expand our work with patient representative and voluntary sector organisations during coming weeks and months as the plans for the Single Hospital Service become more developed, and further detail can be shared with staff and patients.

## **Naming and shaping the new Trust – your views!**

A new organisation will, of course, need a new name. The individual hospitals involved will keep their existing names e.g. Wythenshawe Hospital, Trafford General Hospital – only the name of the Trust will change.

Three potential options have been developed in partnership with the Trusts and we would like to hear your feedback. As an NHS Foundation Trust, the name of any new organisation needs to follow NHS England guidelines. The three potential options, developed by the Trusts, are:

- a.) Manchester NHS Foundation Trust.
- b.) Manchester Healthcare NHS Foundation Trust, and;
- c.) Manchester University NHS Foundation Trust.

This is also an opportunity to share what matters most to you about the new organisation. To submit your views, please complete this [short survey](#) by 31 March 2017.

## **Joint Healthier Manchester website launched**

To support joined up communications and engagement across the city, Manchester Clinical Commissioning Groups and Manchester City Council have launched a new website [www.healthiermanchester.org](http://www.healthiermanchester.org) which includes information on the Single Commissioning Function, Local Care Organisation and the Single Hospital Service. The SHS section will be updated and developed as programme and engagement activity progresses.

The Manchester Locality Plan, called “A Healthier Manchester”, is a vision for how we will transform health care to overcome the challenges that currently exist in the

City of Manchester. The Single Hospital Service is an important part of this, along with the development of a Local Care Organisation and a Single Commissioning Function. [Find out more here.](#)

## **North Manchester investment demonstrates ‘a vibrant and sustainable future’**

While work to create a Single Hospital Service is currently focussed around the merger between CMFT and UHSM, North Manchester General Hospital is an important part of the long term vision for the single Trust.

Improvement work at NMGH is progressing well, with £30m of new funding secured to invest in frontline staff and services and a further £5m for essential capital investment for the hospital. The £5m for the North Manchester site is on top of the £5m that is already being spent on the construction of a new 24-bed intermediate care unit at the hospital at the moment. These investments will benefit staff and patients who use NMGH, which is set to join the new Foundation Trust 12-18 months after it has been established.